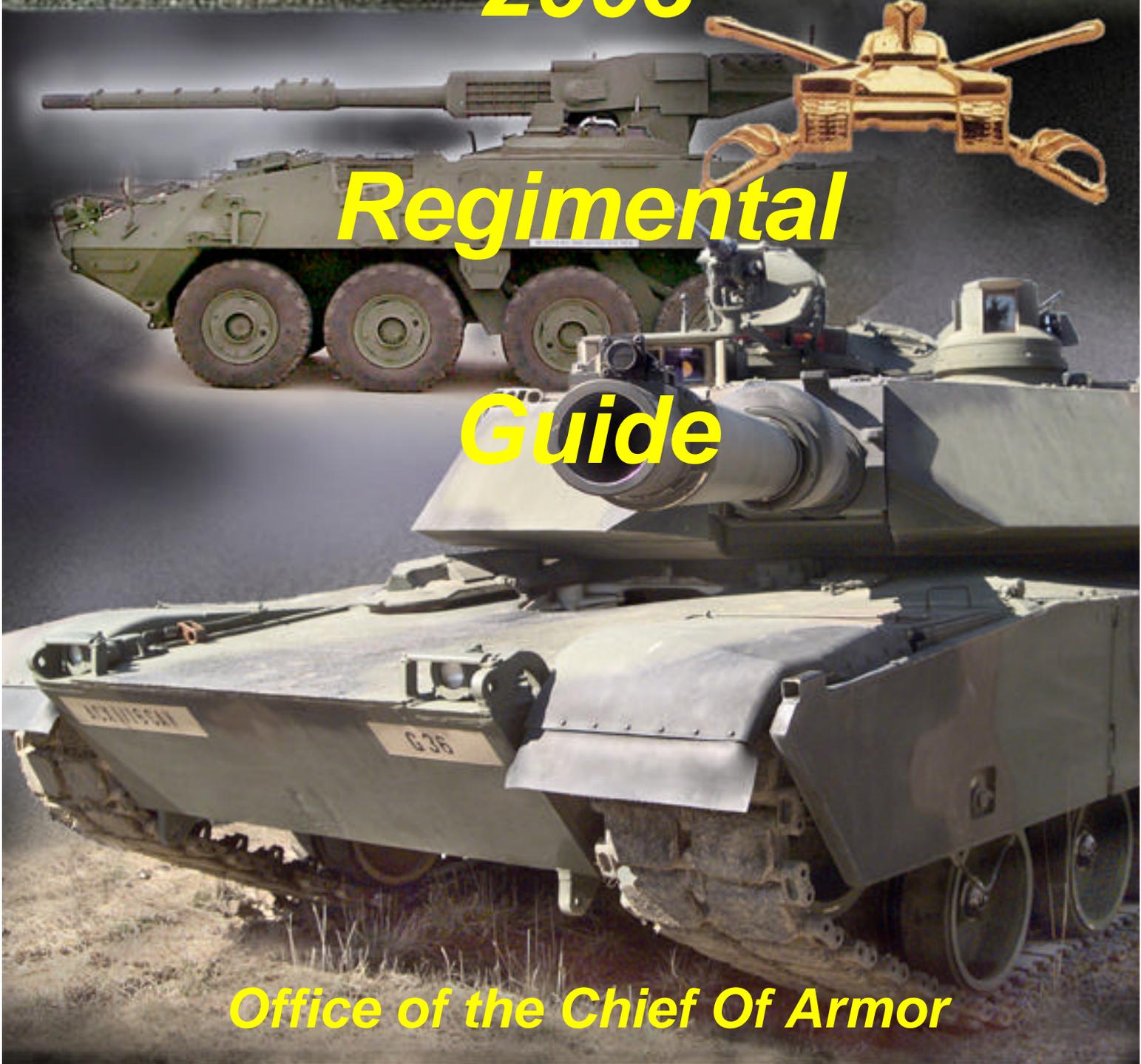




2003



Regimental

Guide

Office of the Chief Of Armor

MEMORANDUM FOR ARMOR SOLDIERS

SUBJECT: Armor Regimental Guide

1. The Armor Force remains the true decisive force throughout the spectrum of conflict. The force is motivated, professional, intelligent, and technically and tactically competent. As the Armor Force moves into the XXIst Century, the importance of esprit and tradition moves with us. The esprit and teamwork afforded by the Regimental System will remain a salient feature in the cohesion of the Force.
2. As Chief of Armor, I totally support the Regimental System and its components. Commitment to the Regimental System not only benefits the units, but also benefits all soldiers by connecting them with Armor's glorious past.
3. This supplement was developed to assist Armor soldiers with information on the Regimental System. It outlines all the aspects of the Regimental System needed to provide background information on the structure and association within the regiment. By using this supplement, all members of the Armor Force will greatly enhance their pride in unit and sense of belonging. As members of the Mounted Maneuver Arm, the Combat Arm of Decision, an appreciation of our roots will reinforce our appreciation of being the force of choice for the XXIst Century.

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TERRY L. TUCKER
Major General, USA
Chief of Armor

TABLE OF CONTENTS

CHAPTER 1	Paragraph	PAGE
Introduction		
General	1	1
Regimental Responsibilities	2	2
CHAPTER 2		
The Honorary Program		
General	1	5
Honorary Colonel of the Regiment (HCOR).	2	6
Honorary Sergeant Major of the Regiment (HSGMOR)	3	7
Distinguished Member of the Regiment (DMOR).	4	7
Honorary Member of the Regiment (HMOR)	5	8
Honorary Warrant Officer of the Regiment (HWOOR)	6	8
Funding and Support.	7	8
Locating HCORs, HSGMORs, DMORs, and HMORs	8	9
APPENDICES		
UNITS		A-1

CHAPTER 1

INTRODUCTION

1. General.

a. Objective: The intent of the Armor Regimental Guide is to provide information on current policies and procedures regarding the Regimental System for Armor soldiers (active and reserve component). National Guard units should also refer to NGR 600-82.

b. Purpose. The purposes of the Regimental System are:

(1) Enhance combat effectiveness through a framework that provides the opportunity for affiliation.

(2) Develop loyalty and commitment.

(3) Foster an extended sense of belonging.

(4) Improve unit esprit.

(5) Institutionalize the war fighting ethos.

c. Reasons for development. The United States Army Regimental System (USARS) was developed to accomplish the objectives listed below:

(1) Include the Total Armor Force, both active and reserve components.

(2) Offer the opportunity for long-term identification with a regiment throughout a soldier's career.

d. Guidelines:

(1) Allows combat arms soldiers to select the regiment of choice. Soldiers can change their affiliation at any time.

(2) Specifies that all soldiers will be affiliated with one regiment at a time.

(3) Permits no limit to the number of soldiers who can be affiliated with a regiment.

(4) Provides the potential for recurring assignments within a regiment.

(5) Provides the opportunity to emphasize the history, customs, and traditions of the regiment.

(6) Provides structure within the regiment.

2. Regimental Responsibilities:

a. General

(1) There are currently 16 recognized Armor Regiments and 15 Cavalry Regiments in the Regimental system for the active Armor force. These numbers include one Armor and two Cavalry Regiments for the training base at USAARMC. (See Appendix A)

(2) The lowest numbered CONUS-based battalion of the regiment will usually be designated regimental home-base having regimental responsibility and will maintain the regimental colors and memorabilia. When all battalions are OCONUS, usually the lowest numbered OCONUS battalion or squadron assumes regimental responsibility and maintains regimental colors and memorabilia. (See Appendix A)

b. Commander, U.S. Total Army Personnel Command (PERSCOM):

(1) Develops and publishes USARS policy.

(2) Publishes procedures to affiliate soldiers.

(3) Keeps the Army informed on USARS development and changes.

(4) Directs efforts to determine sustainability of USARS.

(5) Ensures formulation, management, and evaluation of manpower and personnel policies, plans, and programs needed to implement USARS.

(6) Coordinates supply of organizational colors, streamers and guidons for units.

(7) Develops and approves design of heraldic items for regiments.

(8) Provides commanders authorized sources for heraldic items.

(9) Assigns a Regimental Adjutant at PERSCOM for units without regimental headquarters. The Regimental Adjutant at PERSCOM performs two functions as an additional duty.

(a) Maintain liaison with regimental units.

(b) Assists in special actions.

c. Commander, Major Army Commands:

(1) Implements USARS as developed by HQDA.

(2) Ensures all soldiers are affiliated.

(3) Plans, programs, and budgets needed support for USARS.

(4) Ensures the appointment of regimental adjutants within their command.

(5) Develops and implements a public affairs information plan to provide USARS information to soldiers.

d. Commander, Regimental Home-base Battalion:

(1) Maintains regimental colors.

(2) Implements an honorary program and maintain a solid relationship between units of the regiment and the Honorary Colonel and Honorary Sergeant Major of the Regiment (HCOR/HSGMOR).

(3) Appoints a unit level regimental adjutant as an additional duty to maintain the unit's regimental program and handle actions as appropriate.

(4) Submits HCOR and HSGMOR nominations to the Chief of Armor and respective installation commanders.

e. Chief of Armor:

(1) Directs the Office of the Chief of Armor to coordinate and oversee the program.

(2) Issues guidance to the Director of the Office of the Chief of Armor for the implementation of the Honorary program for the Armor and Cavalry force.

(3) Encourage use of the honorary program through contact with Division Commanders.

f. Director of the Office of the Chief of Armor

(1) Advises the Chief of Armor on regimental matters concerning the total Armor force.

(2) Tracks deactivations and activation of total Armor force units.

(3) Assists units with information concerning regimental memorabilia, colors, historical items, and the honorary program, and handles actions as appropriate.

(4) Maintains biographies of HCORs and HSGMORs, as well as addresses, phone numbers, and email addresses of honorarys.

(5) Maintains a list of organizations that can provide assistance in locating potential HCORs, and HSGMORs.

(6) Generates and electronically distributes a quarterly newsletter.

CHAPTER 2

THE HONORARY PROGRAM

1. General:

a. Purpose. The purpose of the honorary program is to provide a link with history for today's soldiers through Honorary Colonels of the Regiment (HCOR), Honorary Sergeants Major of the Regiment (HSGMOR), Distinguished Members of the Regiment (DMOR) and Honorary Members of the Regiment (HMOR).

b. Mission. The primary mission of the soldiers holding honorary positions is to perpetuate the history and traditions of the regiment, thereby enhancing unit morale and esprit. They provide insight into the future by way of the past. The HCOR and HSGMOR are credible sources for explaining and demonstrating the army values and value system. They lived through our brilliant history and can impart their personal feelings and experiences.

c. Nominations:

(1) Nominations for HCOR, HSGMOR, DMOR and HMOR may be received from several sources including regimental associations, active Army commanders, incumbent HCORs, HSGMORs and commanders within the regiment. (See Appendix A)

(2) The responsibility for consolidating nominations rests with the regimental home-base commander who then forwards the nominations through the home-base installation commander to the Office of the Chief of Armor at Fort Knox, Kentucky.

d. Selection and Appointment:

(1) The decision for selection and responsibility for appointment of HCORs, HSGMORs, DMORs and HMORs rests with the Chief of Armor.

(2) The Chief of Armor provides the signed appointment certificates.

(3) Two certificates should be submitted for signature, one for the HCOR, HSGMOR, DMOR or HMOR and one for the unit or regimental headquarters.

2. Honorary Colonel of the Regiment:

a. Qualifications and Requirements:

(1) The HCOR must be a retired commissioned officer in the rank of colonel or above with former service in the regiment.

(2) The HCOR's tour of duty is for 3 years according to AR 600-82. However, consecutive 3-year tours may be granted without limitations of time, based on respective HCOR request, concurrence with the respective regiment, and the Office of the Chief of Armor.

(3) An HCOR cannot serve as HCOR for more than one regiment simultaneously.

b. Duties. There are several ways in which an HCOR can benefit the regiment. Some of these include:

(1) Oversees other honorary position programs and their maintenance.

(2) Serves as a liaison between the regiment and regimental associations.

(3) Imparts Army values through:

(a) Attending and/or speaking at regimental functions.

(b) Attending and/or speaking at command ceremonies.

(c) Attending and/or speaking at awards ceremonies.

(4) Assists in professional development programs for the regiment and its officers and NCOs.

(a) Speaks on the regiment's history and traditions at dining-ins or similar functions.

(b) Chairs or presides over regimental committees.

(5) Maintains contact between CONUS and OCONUS battalions and squadrons of the regiment.

(6) Maintains communication with higher headquarters, lower units and the Office of the Chief of Armor.

(7) Regularly meets with Commander of senior headquarters.

(8) Actively participates in Honorary Commanders conference at the annual Armor Conference.

c. HCOR appointees will be appointed as DMOR simultaneously with their appointment of HCOR.

3. Honorary Sergeant Major of the Regiment:

a. Qualifications and Requirements: The qualifications, requirements, and length of tour are the same as the HCOR except that the HSGMOR is a retired NCO in the rank of SFC or above.

b. Duties and Responsibilities:

(1) Assists the HCOR in perpetuating the history of the regiment by maintaining an honorary program.

(2) Executes many aspects listed under the duties of the HCOR.

(3) Imparts Army values through:

(a) Attending and/or speaking at regimental functions.

(b) Attending and/or speaking at command ceremonies.

(c) Attending and/or speaking at awards ceremonies.

(4) Speaks on the regiment's history and traditions at dining-ins or similar functions.

c. HSGMOR appointees will be appointed as DMOR simultaneously with their appointment of HSGMOR.

4. Distinguished Member of the Regiment.

a. Qualifications and Requirements:

(1) DMORs are individuals of the same distinguished stature as the HCOR or HSGMOR, but may include active Army, USAR, retired officers, and warrant officers, enlisted soldiers and civilians who have served in the regiment.

(2) The term of a DMOR is indefinite with no limit on the number of individuals who may be appointed. Posthumous awards of DMOR are authorized.

b. Duties and Responsibilities: DMORs are appointed to supplement and support the efforts of the HCOR or HSGMOR.

5. Honorary Member of the Regiment: Qualifications and Requirements:

a. HMORs can be soldiers, spouses and individuals who contributed to or provided a service to the regiment, but are not members of the regiment.

b. The term for HMORs is indefinite, and there is no limit to the number of individuals who may be appointed.

6. Funding and Support.

a. There are no funds to support this program. Reimbursement of incidental costs such as telephone bills, supplies or publications cost is not authorized; however, regimental associations may be established to support the honorary positions.

b. Reimbursement of travel expenses for support of HCOR or HSGMOR, to support regimental functions may be from the unit's funds or at the expense of the respective Honorary Colonel or Sergeant Major.

c. Travel arrangements can be made using the Military Airlift Command (MAC) space available system. HCOR or HSGMOR can sign up for Space Available seating 90 days prior to their flight. This includes the return trip. To make reservations, call Passenger Reservation at any Air Force Base. If short notification or other factors restrict the ability to obtain reservations 90 days prior, the individual traveling can request an exception to policy to increase their priority on the flight from category 6 to category 5. This is done on a case-by-case basis. Contact Jeff McKenzie at (703) 614-4375 or DSN 224-4375. The individual requesting the flight, not the unit, must initiate the request for an exception to policy. Send your request to: HQ DA, Transportation Policy Division, ATTN DALO-TSP, 500 Army Pentagon, Washington DC 20310-0500.

7. Locating HCORs, HSGMORs, DMORs and HMORs. Finding candidates for holding honorary positions can be a difficult job. A unit must develop a list of candidates that are available. In some cases, candidates can be readily found from researching local sources. For a list of sources for locating candidates for HCORs, HSGMORs and DMORs contact the Office of the Chief of Armor at (502) 624-5155 or DSN 464-5155.