



DEPARTMENT OF THE ARMY
HEADQUARTERS, U.S. ARMY ARMOR CENTER AND FORT KNOX
FORT KNOX KENTUCKY 40121-5000

REPLY TO
ATTENTION OF:

ATZK-S (385)

27 May 2003

MEMORANDUM FOR

Commanders, All Units Reporting Directly to This Headquarters
Commanders, Fort Knox Partners in Excellence
Directors and Chiefs, Staff Offices/Departments, This Headquarters

SUBJECT: Thunderbolt Six Policy Memo No. 40-11 - Command Safety

1. References.

- a. AR 385-10, The Army Safety Program, 23 May 1988.
- b. TRADOC Reg 385-2, TRADOC Safety Program, 27 January 2000.
- c. FK Reg 385-10, Fort Knox Force Protection (Safety), 13 March 1998.
- d. FM 100-14, Risk Management, 23 April 1998.

2. Our business is dangerous. There is nothing more important than the safety of the Fort Knox community in both our training mission and off-duty activities; safety must be a top priority. As such, I am the Fort Knox Safety Officer and I expect all commanders, Sergeants Major and First Sergeants to be unit Safety Officers. In addition, every soldier and civilian employee is empowered to stop unsafe acts and make on the spot corrections; I expect everyone to be involved and support the safety program.

3. My safety goals are as follows:

- a. Zero fatalities.
- b. A 10 percent reduction in recordable accidents over the past 3-year average.
- c. A safety program in compliance with Army, TRADOC, and local safety standards.

4. The USAARMC and Fort Knox safety program will focus on three areas.

ATZK-S

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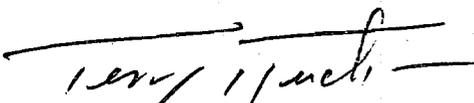
a. **Training Soldiers.** I charge every leader, officer, NCO, and civilian employee with the responsibility to understand the risk associated with the mission and to take action that ensures the safety of soldiers in training.

b. **Risk Management.** The Army's 5-step Risk Management process is the accepted standard and will be integrated into all missions and actions. Daily risk assessments will be conducted and actions taken to eliminate hazards or mitigate risk to the lowest level. Risk Management must focus on priorities so that the mission is accomplished without imposing unnecessary restrictions or accepting unnecessary risk.

c. **Vehicle Safety.** Historically, more than 80 percent of our accidental losses are the result of vehicle accidents. Units will develop, implement, and enforce vehicle safety programs that target high-risk drivers and situations both on and off duty. I expect effective driver training programs that meet standards.

5. Plan to conduct safe training, maintenance, operations and off-duty activities.

FORGE THE THUNDERBOLT!


TERRY L. TUCKER
Major General, USA
Commanding

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